



September 5, 2007

Mr. Stan Hardaway
President
Hardaway Construction Corp.
615 Main Street
Nashville, TN 37206

Dear Mr. Hardaway:

I am pleased to write this letter to tell you what a pleasure it was working with Hardaway Construction Corp. on Vanderbilt University's new Commons Dining Hall. With the construction having just been completed, the students, faculty, and administration are very excited about their new building.

The relationship between Hardaway, the Architect, and Vanderbilt has always been cooperative and productive. Challenges to the project whether construction, design or budget related have always been worked out in a timely manner to maintain the project schedule, budget, and finished quality. In many cases challenges were anticipated and resolved before they had a chance to impact the schedule.

Your company also has maintained an open door policy on the project, welcoming and encouraging reviews of the on-going work by faculty, operations, and maintenance personnel. As the owner's representative, I want you to know this policy is greatly appreciated.

We look forward to many years of satisfaction in this new facility and are well pleased with our experience with your company and the project team. We look forward to a continuing relationship.

Sincerely,

A handwritten signature in blue ink, appearing to read "Keith Loiseau".

Keith Loiseau, AIA
Project Manager