

The Memorial Foundation



September 15, 2005

To Who It May concern:

Hardaway Construction has just completed a major building program for The Memorial Foundation. This \$12 million dollar project includes two Class A office buildings with a total of 90,000 square feet. This is the first building of its type for the Hendersonville market and is the real estate investment for the Memorial Foundation.

The working relationship between Hardaway's management and superintendents, the architect, and the Foundation staff was excellent. We were always informed on the job's progress. I was always welcome on the job site and invited to attend all the weekly construction meetings. As the owner's representatives, this open door policy was greatly appreciated and provided for effective communication and decisions regarding the construction.

Today I receive positive comments on the two Class A office buildings and the fine quality of the construction. This credit goes to Hardaway Construction Corp. for doing an excellent job and giving their best to our project.

We would highly recommend Hardaway as a contractor for any project and are happy to provide recommendations for a construction company with a great team of employees.

Thanks for allowing me to express positive sentiments for a great builder – Hardaway Construction Corp.

Respectfully,

A handwritten signature in cursive script that reads "J.D. Elliott".

J.D. Elliott, FACHE
President

JDE/jad